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Dr. Jacqueline (Jackie) Deal is the President and CEO of the Long Term Strategy Group (LTSG), a Washington, D.C.-based defense firm that conducts research and analysis on trends shaping the emerging security environment. Her work has focused on the military modernization of the People's Republic of China (PRC), alternative PRC futures, and U.S. strategy. She has briefed senior officials across the last three administrations and testified before the U.S.-China Economic & Security Review Commission several times. Her work has appeared in the *National Interest*, *New York Times*, and *Weekly Standard*, among other outlets. Dr. Deal is a senior fellow of the Foreign Policy Research Institute, a contributing editor and editorial board member of the U.S. Army War College's journal *Parameters*, and a co-founder of the American Academy for Strategic Education (AASE). She earned her B.A., *summa cum laude*, at Harvard, and her M.Phil. and D.Phil. at Oxford (New College).

Dr. Deal testified before the Commission in 2017 concerning hotspots along China's maritime periphery and in 2011 concerning China's narratives regarding national security policy.